

# The Future of Retail

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# The Future of Retail



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**Krystal Dawson**

*North America SMB Team  
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# *The Future of Retail*

Expo West 2024

March 2024



# *Today's Speakers*



*Kenny Juskowiak*

Managing Director, Emerging Brands



*Brandon Galindo*

Senior VP of Sales – Product Insights



*Krystal Dawson*

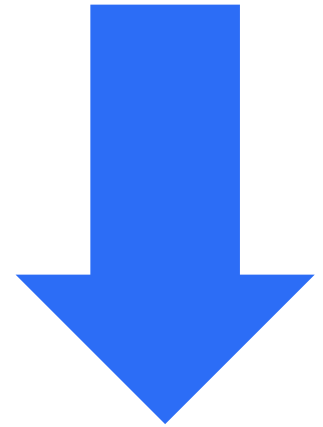
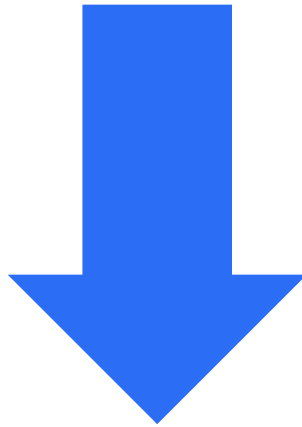
North America SMB Team Leader  
VP, Account Development

# It's a new world of retail

Traditional modes of thinking about how commerce occurs are diminishing in relevance

“Channels”

“Brands”



*Consumers*

*Attributes*

If consumers don't think in terms of "channels"

*...why do we?*

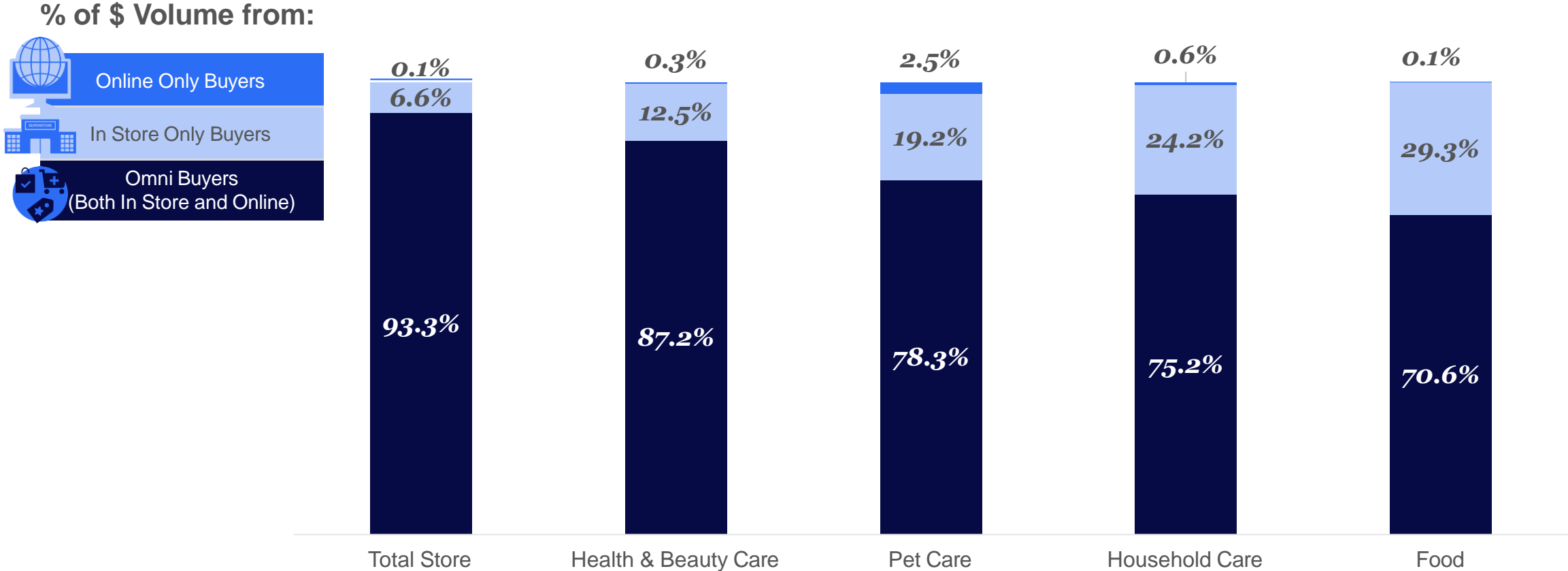
How many *channels* does the average consumer shop in?



To grow in a  
challenged market,  
we need to  
*reach consumers  
where they are.*

Source: NielsenIQ Omnishopper Panel, 52WE 1/27/24, Total US

# The shopper is becoming truly “Omni”, with lots of headroom across departments



**Online Share of Wallet among *Omni* shoppers:**

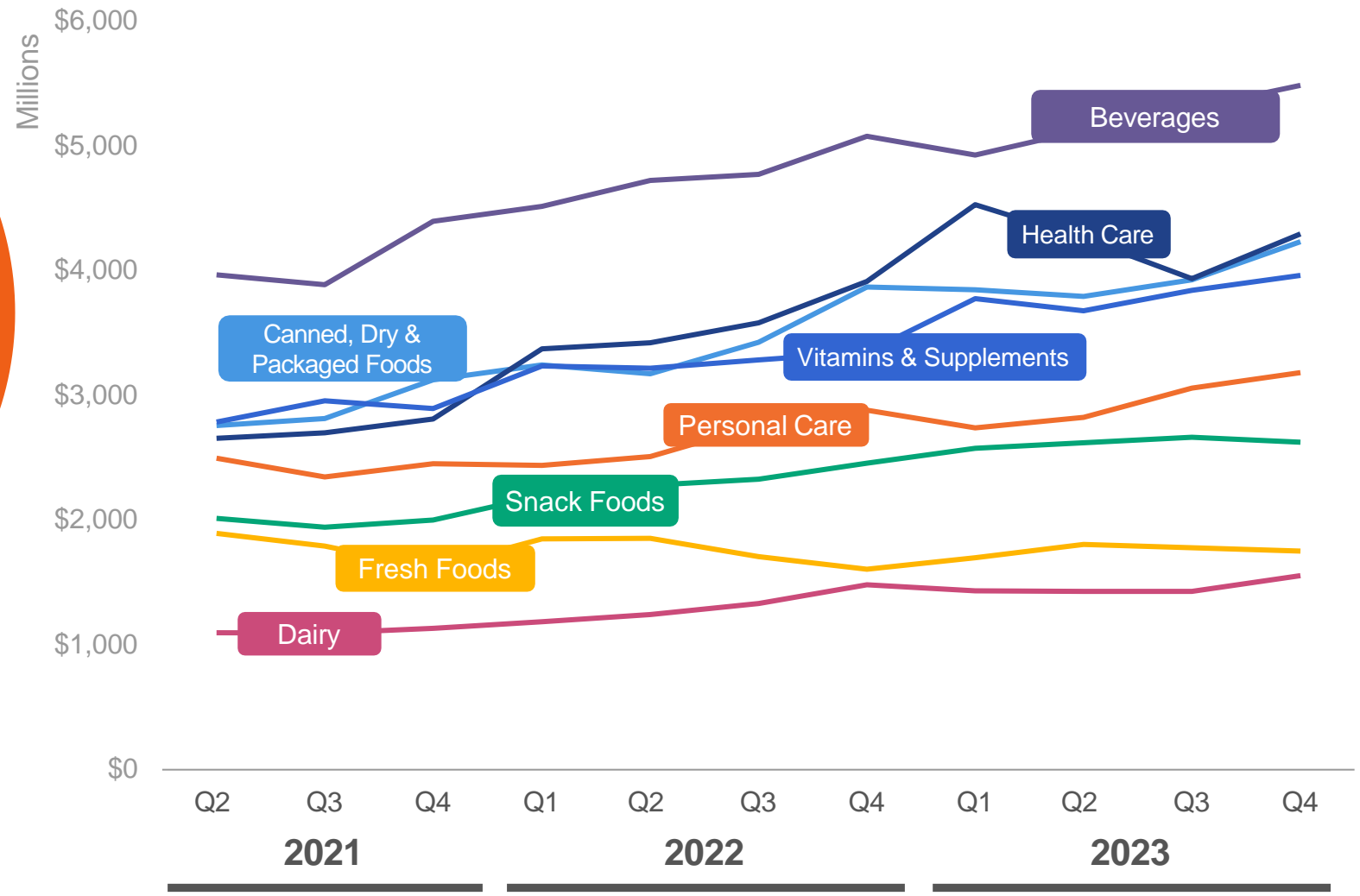
<b>30.2%   +1.5pts</b>	<b>41.3%   +3.0pts</b>	<b>45.6%   +1.6pts</b>	<b>31.4%   +3.2pts</b>	<b>16.1%   +1.1pts</b>
------------------------	------------------------	------------------------	------------------------	------------------------

Source: NielsenIQ Omnishopper, Total Outlets, L52WE 1.27.24 vs PY. \*FOOD includes total edibles (food and beverage), Total Store = Alcohol, Baby Care, Health & Beauty Care, General Merchandise, Household Care, Food, Pet Care, Departments



**3.3%**  
*DTC share of total food down from 4.9% last year*

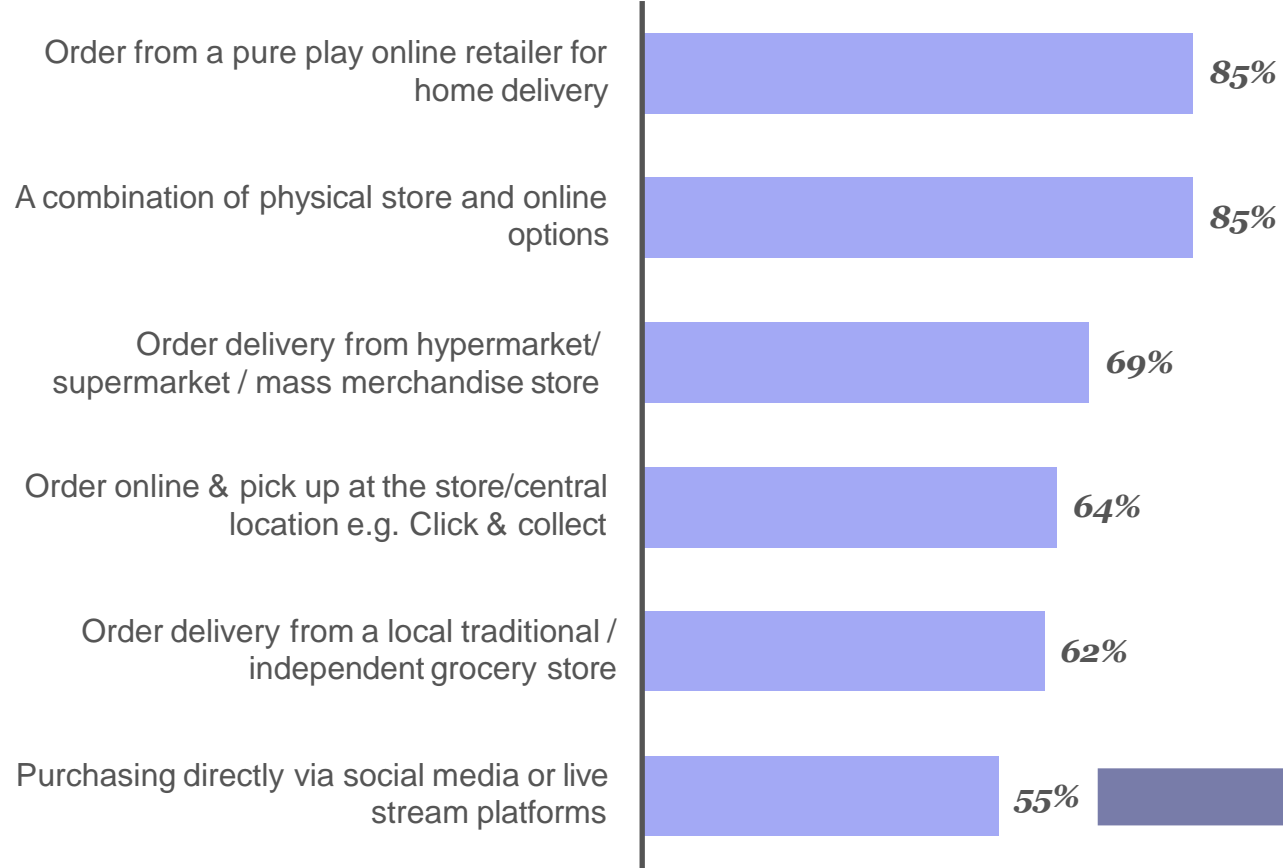
## Direct-to-consumer shifting



Source: NIQ eCommerce Panel Data, Total Personal Care, Latest 3 years ending December 2023

# Social shopping is emerging to challenge traditional retailers

Where do you normally shop for grocery & household items?  
 % respondents who shop at this channel – U.S.



**81%** of TikTok dollar sales are from health and beauty

**#14** TikTok Shop is already the Health and Beauty ecommerce retailer since it's launch in September 2023

**#30** Food retailer



Source: NIQ 2024 Consumer Outlook, U.S.  
 TikTok Shop sales

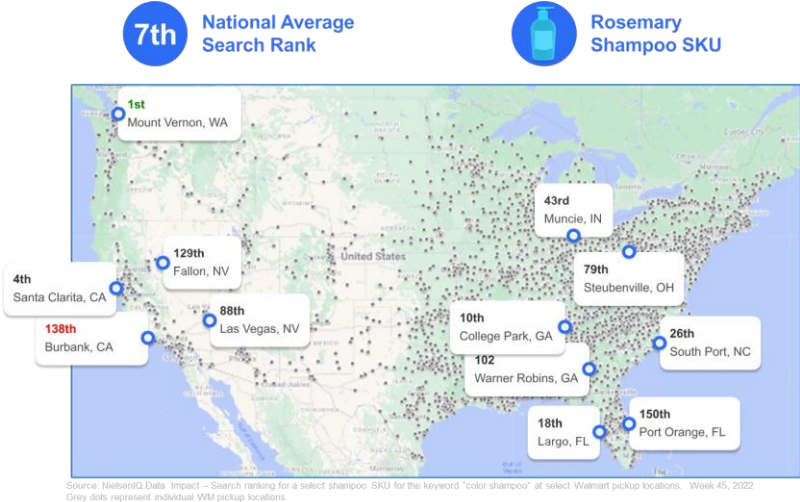
# A great brand, by itself, isn't enough anymore

## Brands aren't top of mind



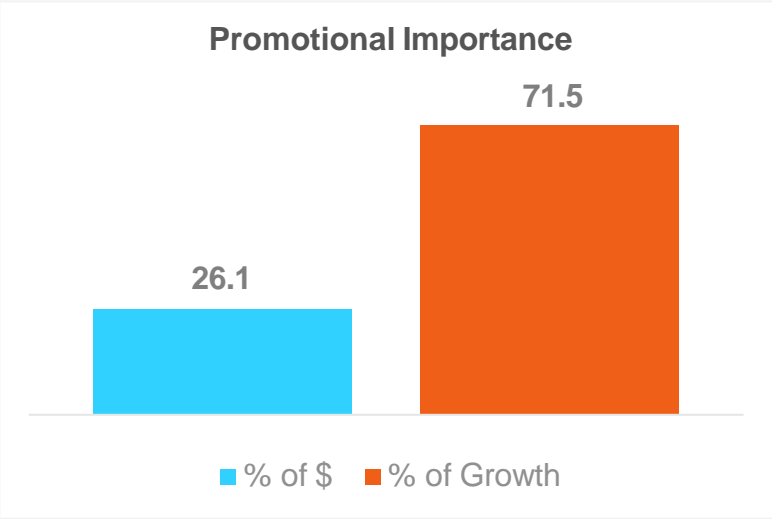
You need to offer relevant benefits beyond the identity

## Availability is paramount



You need to be present where AND when the purchase is considered

## Promotions drive decisions



You need to hit the right value proposition to make the consideration

Source: NIQ Brandbank search data | NIQ Data Impact search ranking for a select Shampoo SKU at WM | NIQ RMS xAOC Latest 52 weeks December 30, 2023

# Media personalities are converting audiences into consumers

These products are more than just a “brand”, instead connected to an overarching lifestyle and fandom

Estimated Growth Rates vs 2022 (Ranked by 2023 Dollar Sales)



+700%



+15%



+10%



+100%



+10%



+750%



+50%

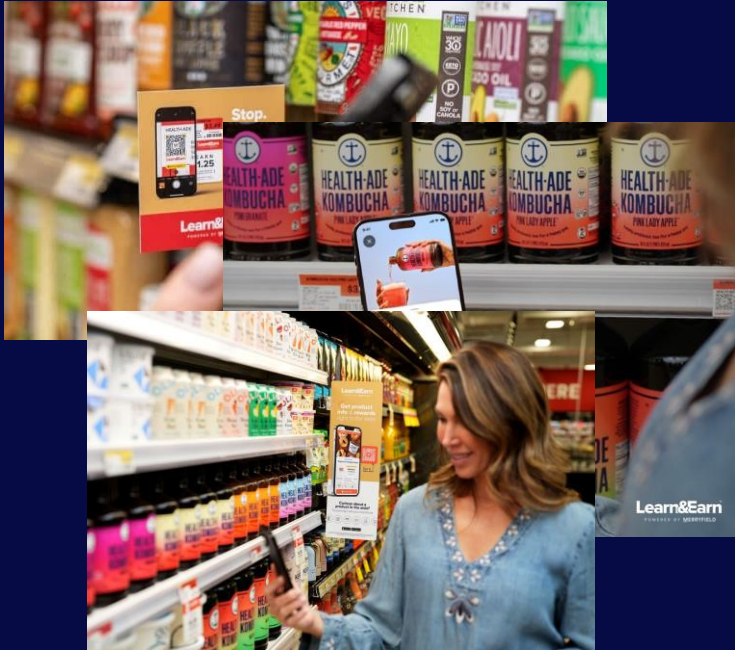


+40%

Source: NIQ Omnisaies | Syndicated Omnisaies+ | Total Client Dataset – Manufacturers, xAOC Calendar year 2023 vs 2022

# Technology is empowering new modes of commerce focused beyond brands

## Nutrition Centric Retail Media



Merryfield and Earth Fare partnering to “gamify” nutrition labels across the store

## Hyper-Personalization



Earth Fare and GenoPalate partnering to link nutrition to your genetic makeup

## Artificial Intelligence



“Most customers trust the company to select the majority of their weekly groceries for them, and **72% of all items purchased are chosen by the algorithm.**”

The emergence of algorithmic purchasing is immanent and requires a new strategic approach

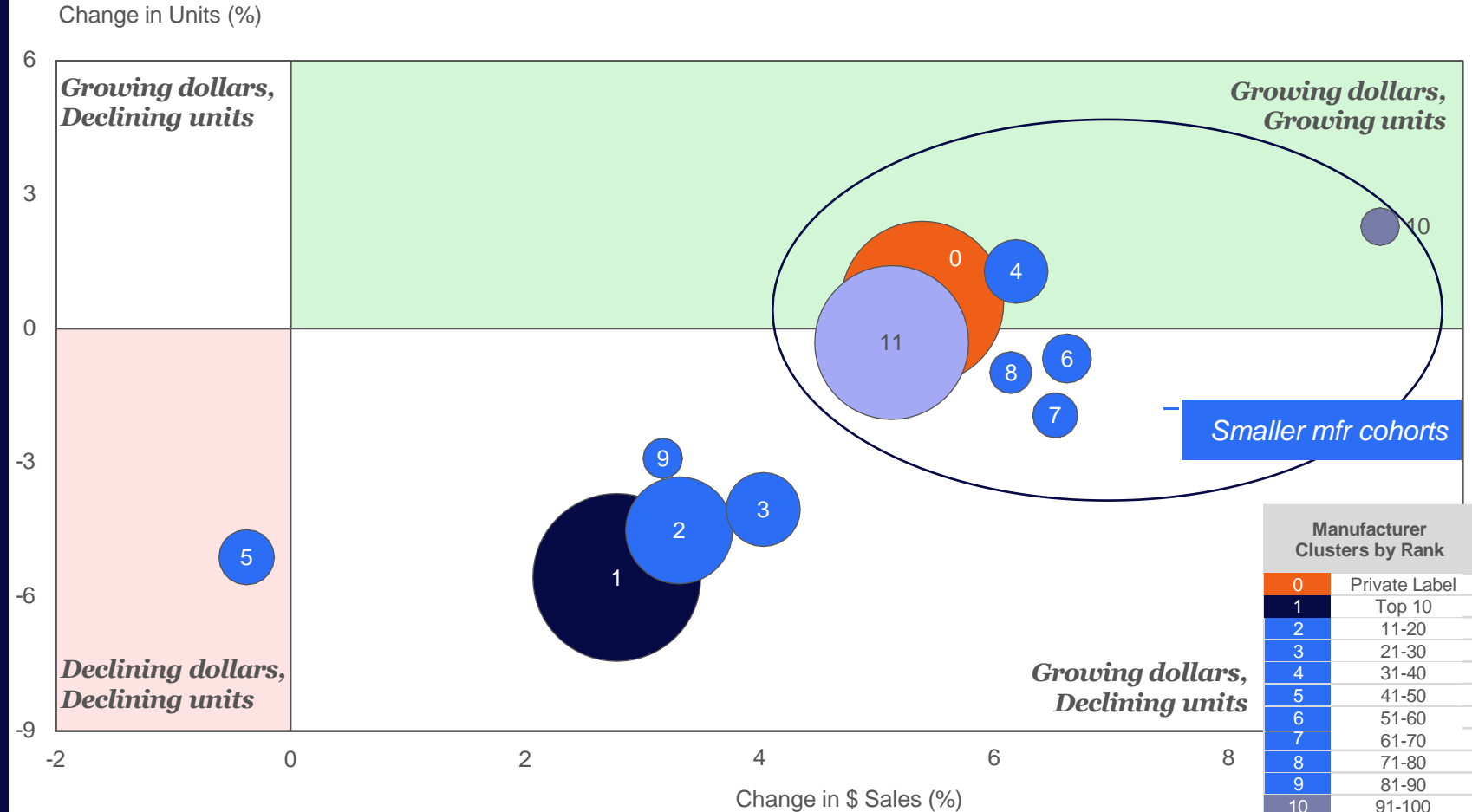
[Ulta Beauty at Target Launches in August — Get \\*All\\* the Gorgeous Details](#)  
[Hungryroot's AI-Powered Personalized Grocery Service Reaches \\$750M Valuation \(forbes.com\)](#)

[Earth Fare and GenoPalate create genetically personalized nutrition grocery shopping \(nutritioninsight.com\)](#)

Can a small brand even win in such a complex environment?

Of course! Small brands are already outgrowing large ones

### 2023 US Food Manufacturers: Dollar and Unit Trends vs Last Year



Source: NIQ Retail Measurement Sales, xAOC, L52 we 1/6/2024 vs YA

Growth will come  
from *relentless*  
*consumer*  
*centricity*



**NIQ**

# How Generations' Economic Participation and Values Shape the Future

## Boomers (1946 – 1964)

- Most are retired
- Healthcare expenses increasing
- Caring for aging parents

### Formative Events



### Character Traits

Financial stability ♦ brand loyalty  
 ♦ American Dream ♦ less influenced by peer pressure

## Gen X (1965 – 1980)

- Peak earning years
- Span teenagers to empty nesters
- Education expenses

### Formative Events



### Character Traits

Self reliant ♦ big picture ♦ independent ♦ values flexibility ♦ skeptical

## Millennial (1981 – 1996)

- Parents of school aged kids
- Career growth
- Causes

### Formative Events



### Character Traits

Experiences ♦ innovative ♦ likes change ♦ social causes ♦ multi-taskers

## Gen Z (1997 – 2012)

- ½ not working age (N= approx. 34 mil)
- High disposable spending power
- Digital natives
- Is the planet going to survive?

### Formative Events



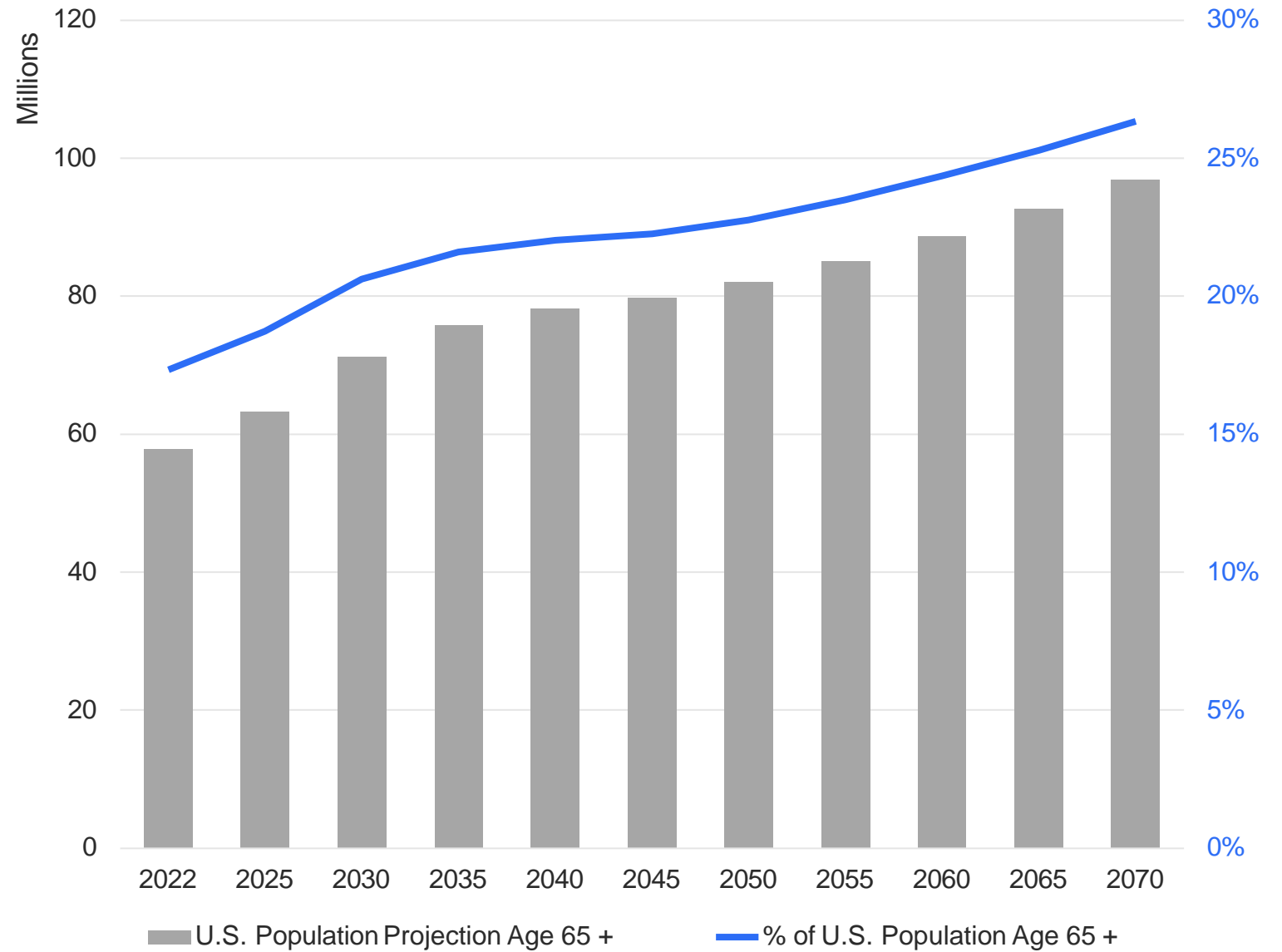
### Character Traits

Social activism ♦ side-hustle ♦ immediate satisfaction ♦ ethnic diversity ♦ less trusting



# As a nation we're getting *older*

Households >55 will **grow 6%** by 2028 where households <55 will **shrink by 1%**



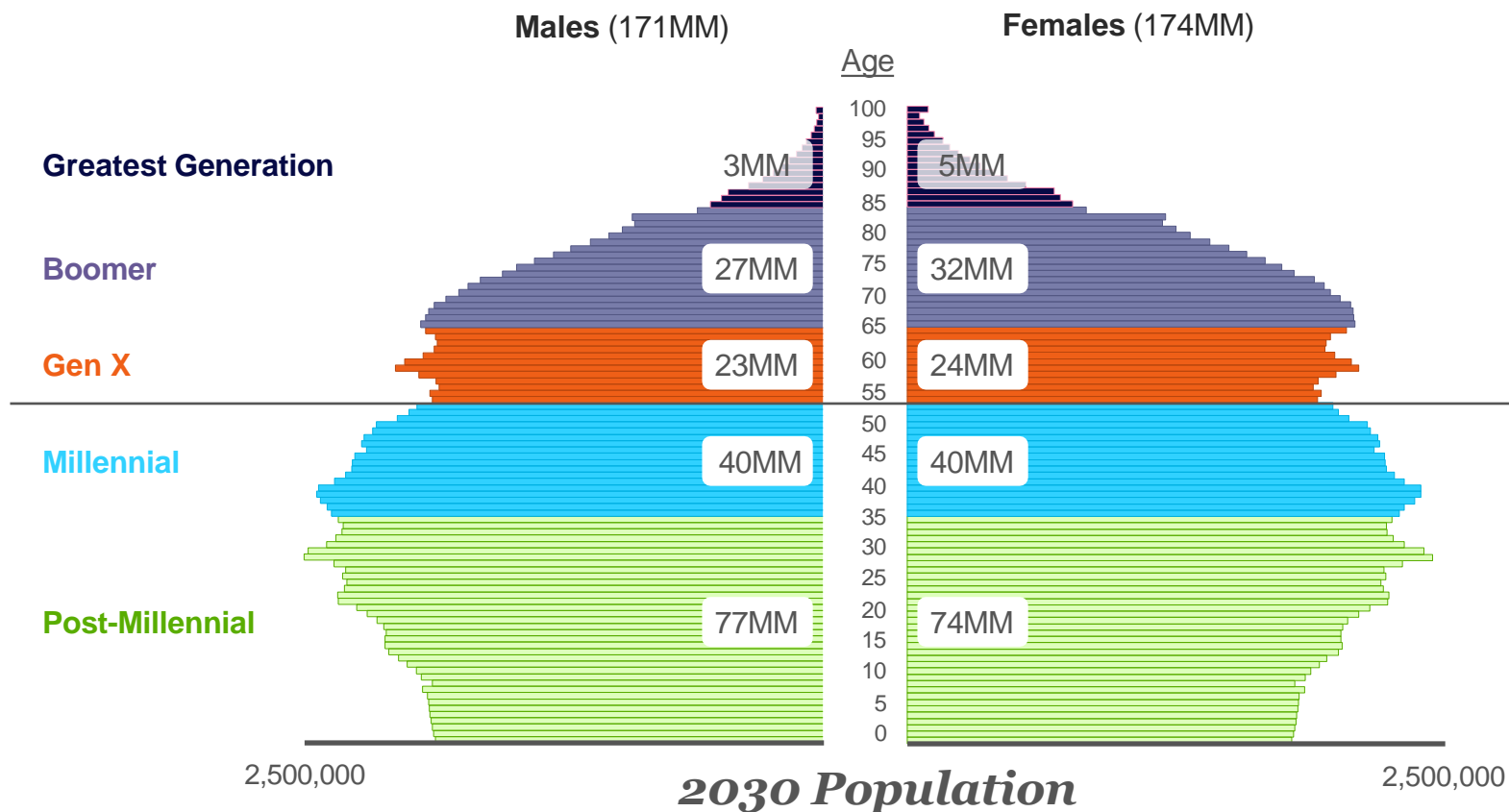
Source: NIQ population forecast based on US Census data

Source: U.S. Census Bureau, 2023 National Population Projections. This projections series uses the official estimates of the resident population on July 1, 2022, as the base for projecting the U.S. population from 2023 to 2100. The series uses the cohort-component method and historical trends in births, deaths, and international migration to project the future size and composition of the national population.

# But the generations comprising “older” age brackets will look different

By 2030, the vast majority of Gen X will be over 55

## U.S. Population Projections – 2030: All Races/Ethnicities



In 2030, **114 million** older consumers with spending power!

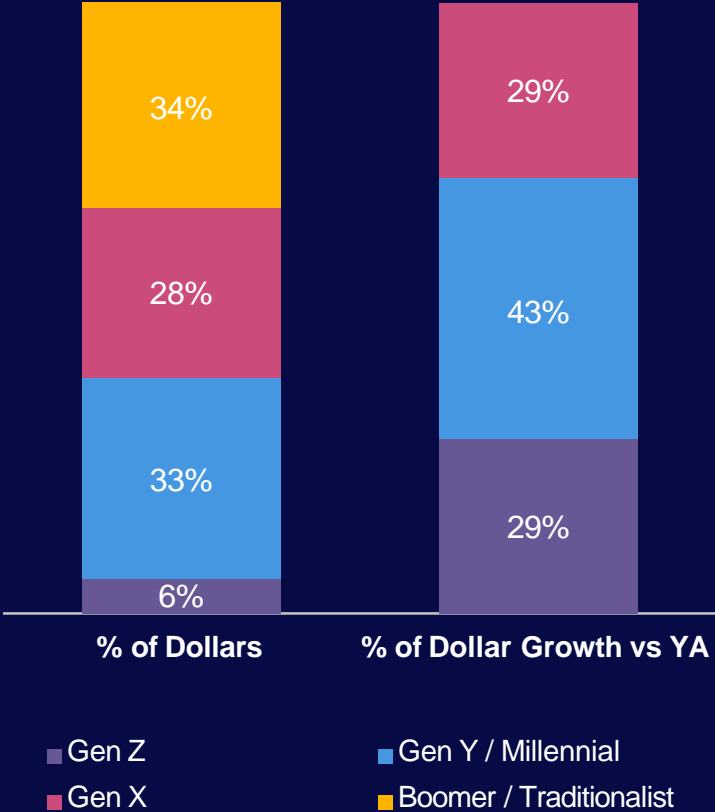
In 2030, **67%** of the U.S. population will be Millennials or younger, up from 59% in 2022

Source: U.S. Census Bureau (2023 National Population Projections); MM = million

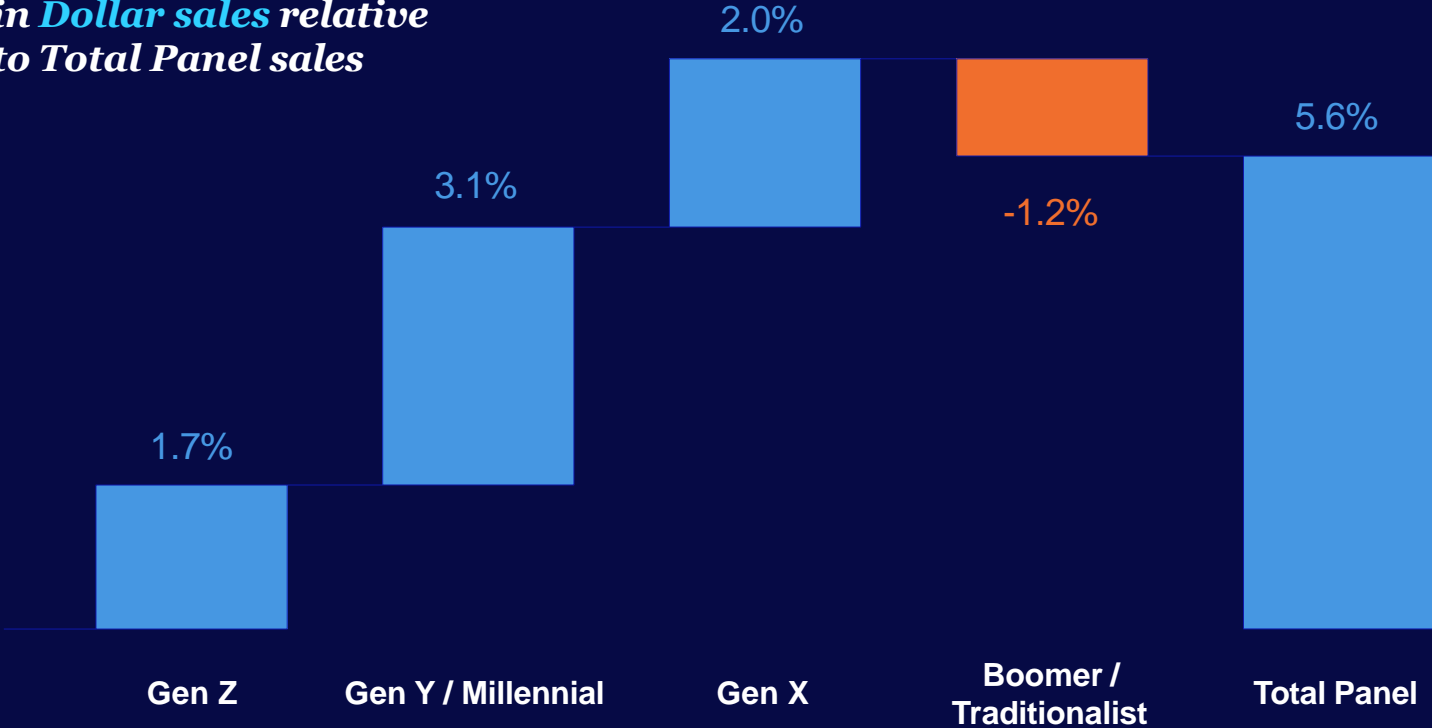
# Boomers declining and Gen Z ascending in the makeup of market growth

Off-setting declines of baby boomers

Share of **Total Store** by Generational Cohort



Contribution to growth in **Dollar sales** relative to Total Panel sales



Source: NIQ Omnishopper Panel; Total US; Total Store; Buyer and \$ share of growth distribution; 52 weeks ending December 30, 2023

# Younger generations are more diverse and experience food in a different way than previous generations.

## White Alone Non-Hispanic % of Population



## Diffusion Score\*



Social media like Tik Tok and Instagram has become a major vehicle for food exploration, particularly among younger generations.

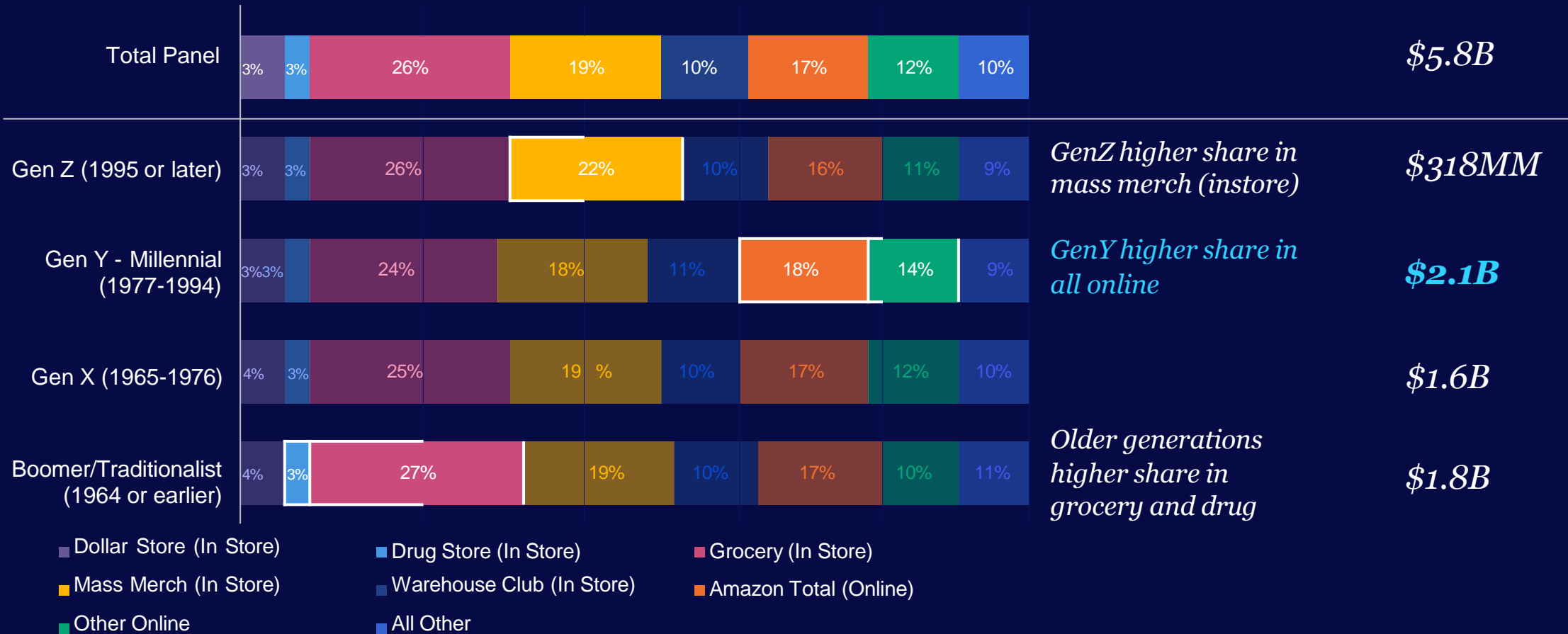
Many content creators like Puerto Rican – Moroccan food personality lahb co (Nasim Lahbichi) draw on their heritage & culture for inspiration and introduce their followers to different global cuisines and dishes.

Source: US Census 2020, \*Diffusion Score = calculated by combining percentages of remaining racial & ethnic groups, the higher the diffusion score the less concentrated the population in the three largest racial & ethnic groups

# But *Millennials* index highest for online

## Share of Dollars

## Total Online Sales



Source: NIQ Omnishopper, Total FMCG Depts= Food, Baby Care, Health & Beauty Care, Household Care, Pet Care, Gen Merch; 52 weeks ending January 27, 2024

# Each generation demonstrates their own behavioral preferences when shopping

Over indexing →

**G** = Grocery (online)

**M** = Mass (online)

**D** = Drug (online)

**C** = Club (online)



**Gen Z**

**D**

## Prefers access to products and services

- (i.e. streaming services, subscriptions, etc.)

## Consumption is a means of self-expression

- Need for more personalized products

## Invested in company ethics and sustainability

## Online & offline boundaries do not exist

- Need for omnichannel offerings



**Gen Y / Millennials**

**G D C M**

## 60% state loyalty to brands if given customer-centric experience

## More likely to pay a premium for personalized products

- Similar to Gen Z

## Social media is major influencer

- Beauty & fashion products often purchased via Instagram

## Spends the most on a daily average



**Gen X**

## Known for “consuming status”

- Also juggling more debt

## Extreme brand loyalty

- Love coupons

## Equally comfortable with forms of digital & traditional marketing

- Facebook is preferred social media website

## Appreciate practicality and value in a brand’s marketing



**Boomers**

## Now fastest growing e-commerce shoppers

## Enjoy rewards through loyalty programs

- Place high value in program simplicity

## Simple return policies are key

## Facebook is social media website of choice

- But often feel their demographic is not represented

Source: NIQ Homescan Panel; Total US; Generational cohort demographics; NIQ Product Insight powered by Label Insight; \$ share index; 52 weeks ending January 27, 2024

**Leveraging  
*health, wellness  
and sustainability*  
priorities to find  
growth**

*Brandon Galindo*



# NIQ *Better For*™ = Better For *You*, Better For the *Environment*, Better For *Society*

## NIQ *Better For*™



*such as*

- Healthier - Organic and Natural
- Trending Diets
- Plant Based
- *Plus many more...*



*such as*

- Eco friendly
- Bio-based
- Regenerative Agriculture
- *Plus many more...*



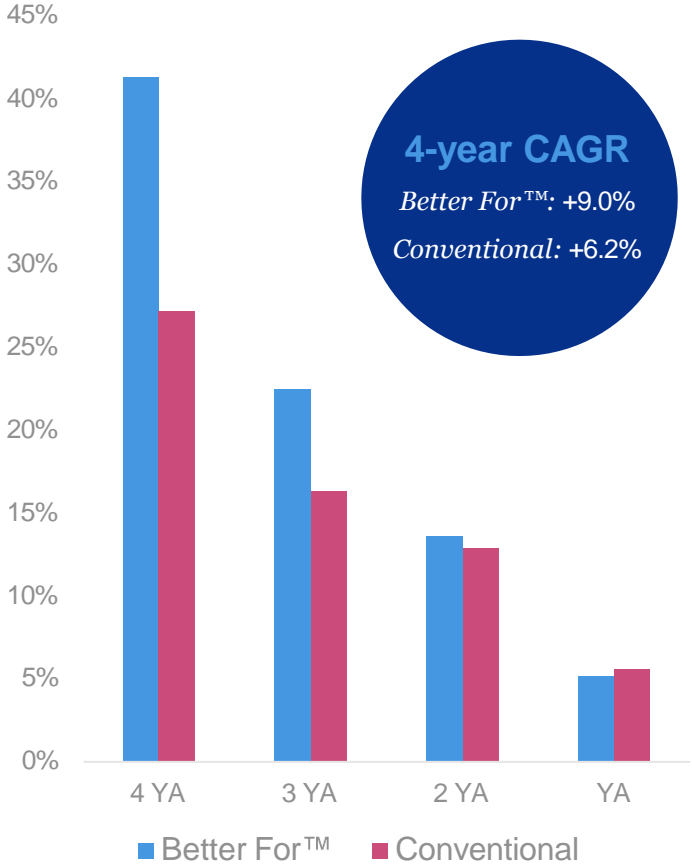
*such as*

- Fair Trade
- Fair Wages
- Animal Welfare
- *Plus many more...*

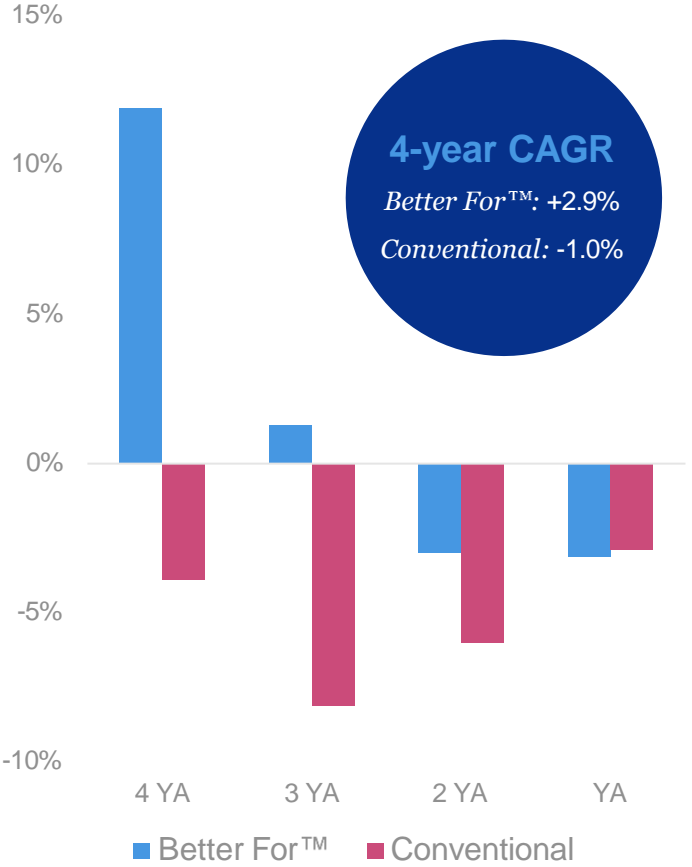


# Better For™ products are historically growing faster than conventional products

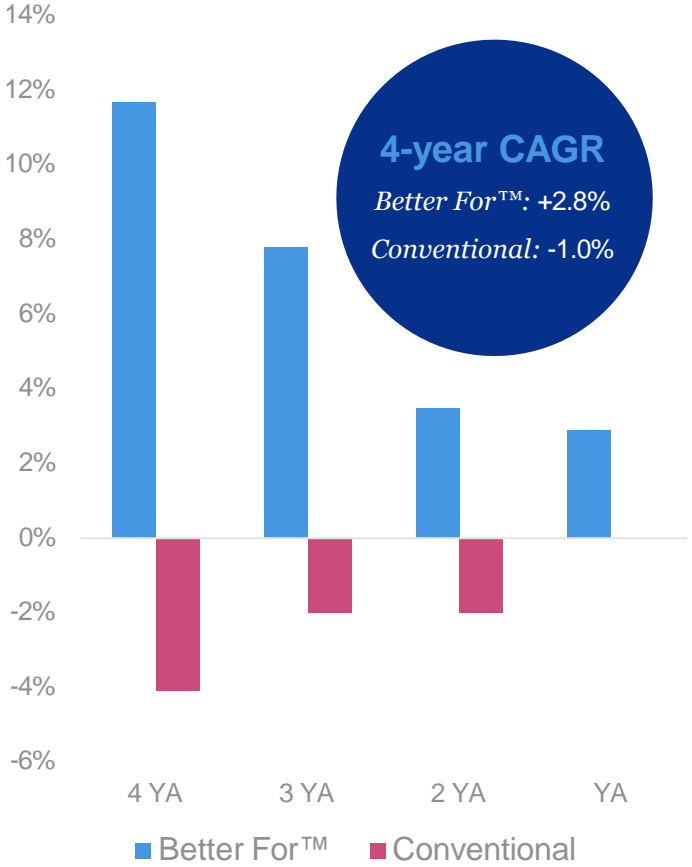
Dollars % Chg



Units % Chg



Avg # Items % Chg



Source: NIQ, Retail Measurement Services – NIQ Product Insight, powered by Label Insight; Total US xAOC; Total Food & Beverage (including Fresh) vs Better For Segment™; % change vs previous year; Last 4 years ending September 9, 2023

# NIQ *Better For*™...



**YOU**



**ENVIRONMENT**



**SOCIETY**



## '22/2023 suggested Better For™ growth may be behind us...

\$ % Chg YA | Food & Beverage vs Better For™



Source: NIQ, Retail Measurement Services – NIQ Product Insight, powered by Label Insight; Total US xAOC; Total Food & Beverage vs Better For Segment™; \$ % Change vs year ago; 4-week trended through week ending February 24, 2024

# Accelerate *Better For*<sup>TM</sup> growth within the Omni Channel

## NIQ *Better For*<sup>TM</sup>

**62%**

of growth driven  
by **small brands**

**16%**

Share of omni  
**beverages** versus  
8% traditional  
trade

**14%**

Share of omni  
**salty snacks**  
versus 8%  
traditional trade

# Fastest Growing Better For™ Categories

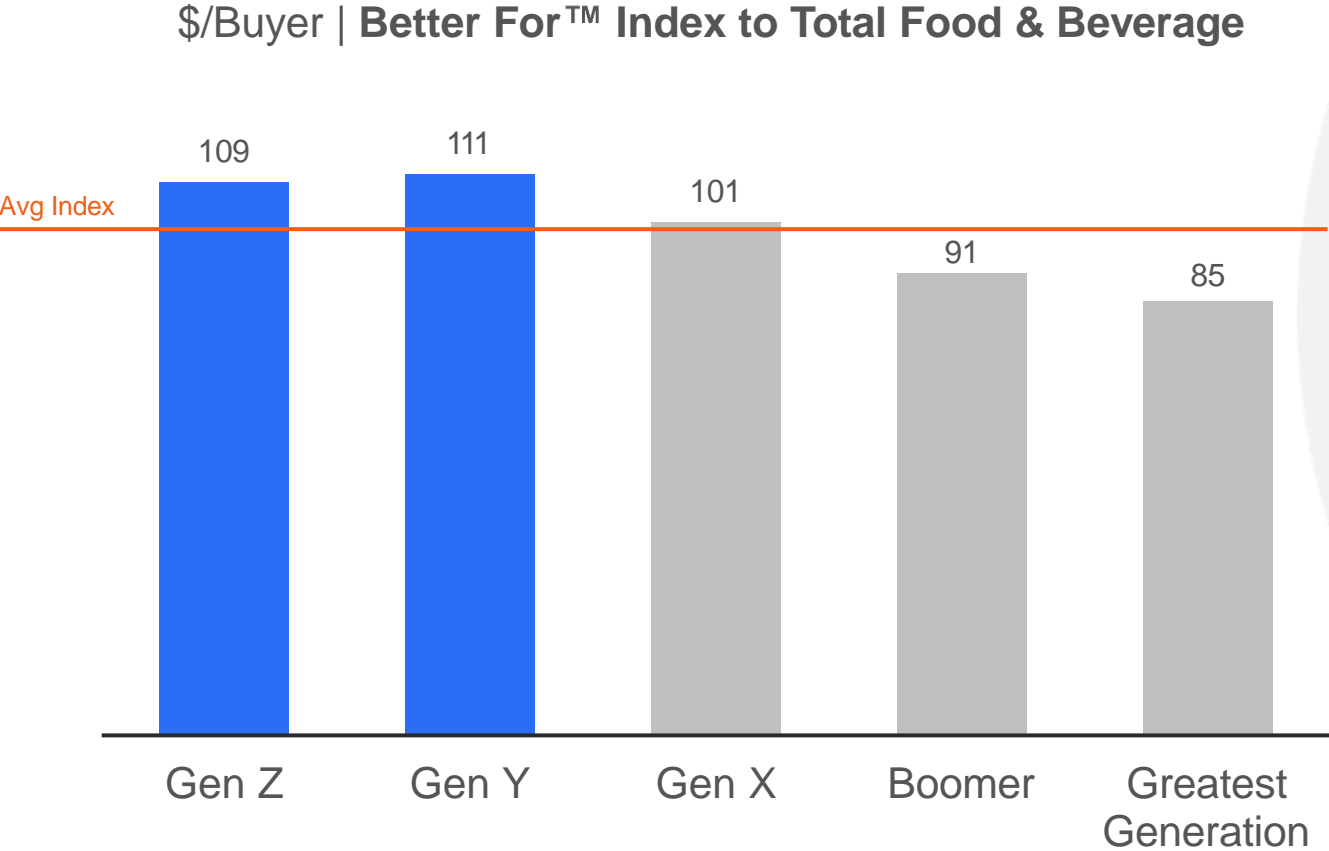
## Better For™ Index to Total Food & Beverage

\$ % change vs year ago; >\$50M Categories

		Distribution	Velocity
Formula & Childrens Nutritional Beverages	56%	▲	▲
Bagels	40%	▲	▲
Beverages	28%	▲	▲
Salad Dressing	28%	▲	▼
Performance Nutrition	26%	▲	▲
Condiments	25%	▲	▼
Rolls and Buns	25%	▼	▲
Dough and Batter Products	23%	▲	▲
Cereal and Granola	14%	▲	▼
Diet and Nutrition	13%	▲	▲
Yogurt	13%	▲	▲

Source: NIQ, Retail Measurement Services – NIQ Product Insight, powered by Label Insight; Total US xAOC; Total Food & Beverage vs Better For Segment™; \$ % Change vs year ago; 52 weeks ending March 2, 2024; Better For you Categories with +\$5m in Annual Sales

# Younger consumers driving growth; suggesting long term growth potential for Better For™ brands

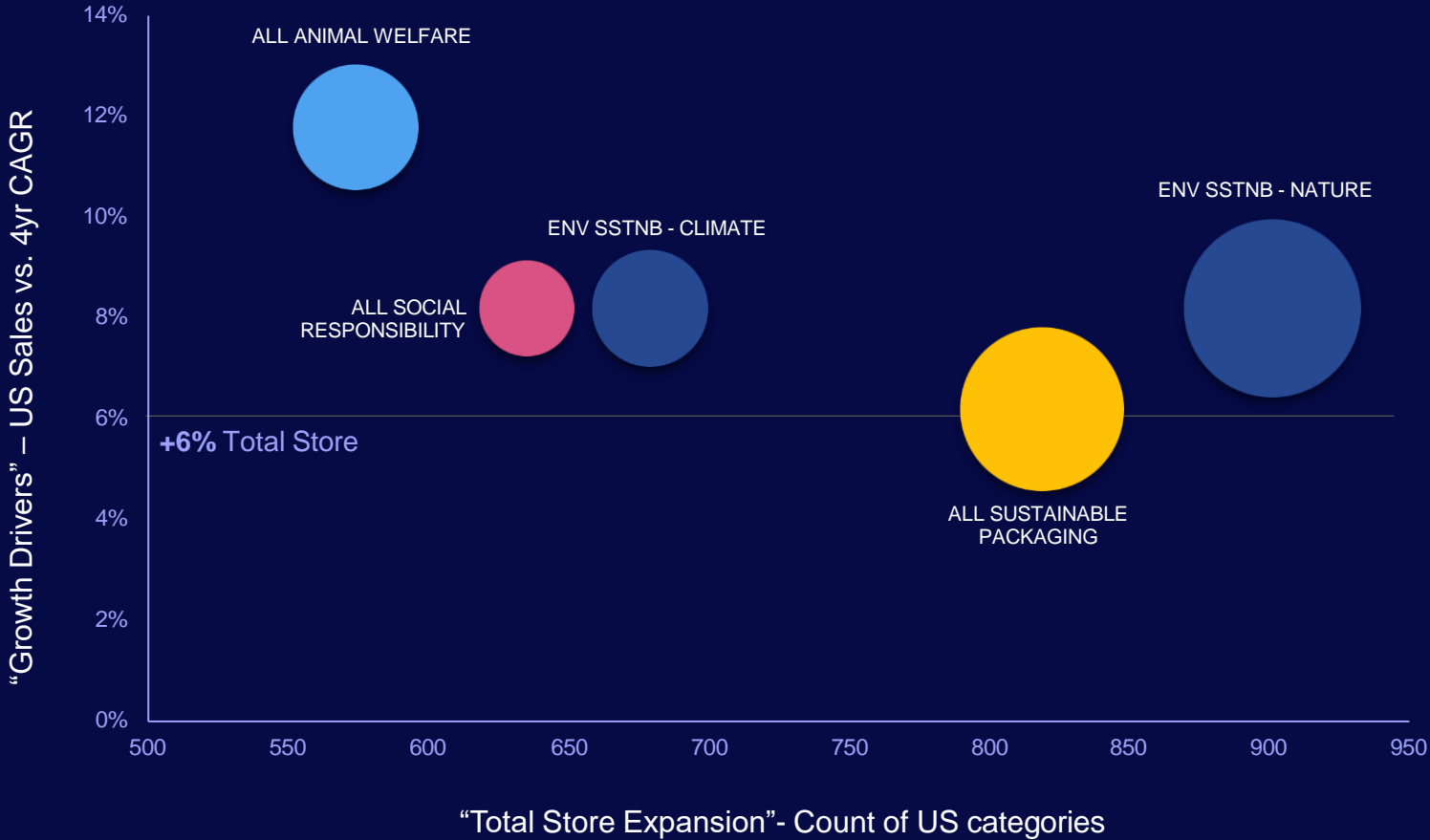


**+7%**

**Gen Z households are increasing their spend on Better For™ products faster than Total Panel (+1%)**

Source> NIQ Homescan Panel; Total US Panel; All Outlets; Total Food & Beverage; NIQ Better For Segment™; \$/Buyer % change vs year ago, \$/Buyer Index to Total Panel; 52 weeks ending January 27, 2024

# Sustainability outpacing store growth



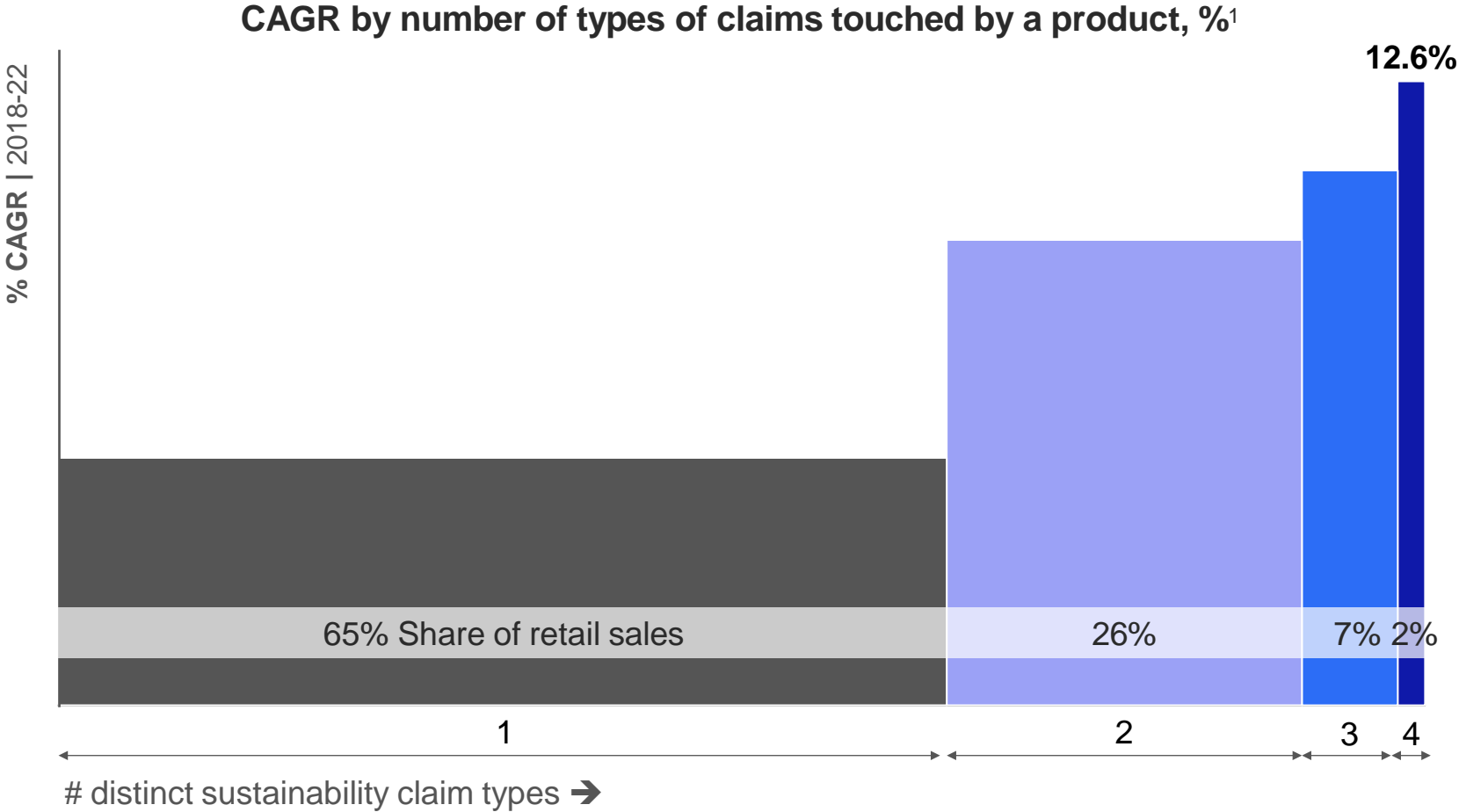
**+248**  
*basis points*

More growth in products with claims on **environmental, sustainable packaging, animal welfare, social responsibility** than on products without over the last four years

Bubble size denotes total sales in L52 week All attributes represent claims STATED on package unless indicated by an \* symbol  
 Source: NIQ, Retail Measurement Services, NIQ Product Insight, powered by Label Insight, Total US xAOC; Total Store; # of Categories selling, 4-yr CAGR (\$); 52 weeks ending December 30, 2023

# Products with more types of claims grow ~2x faster than those with only one type of claim

*Few products move beyond one claim*



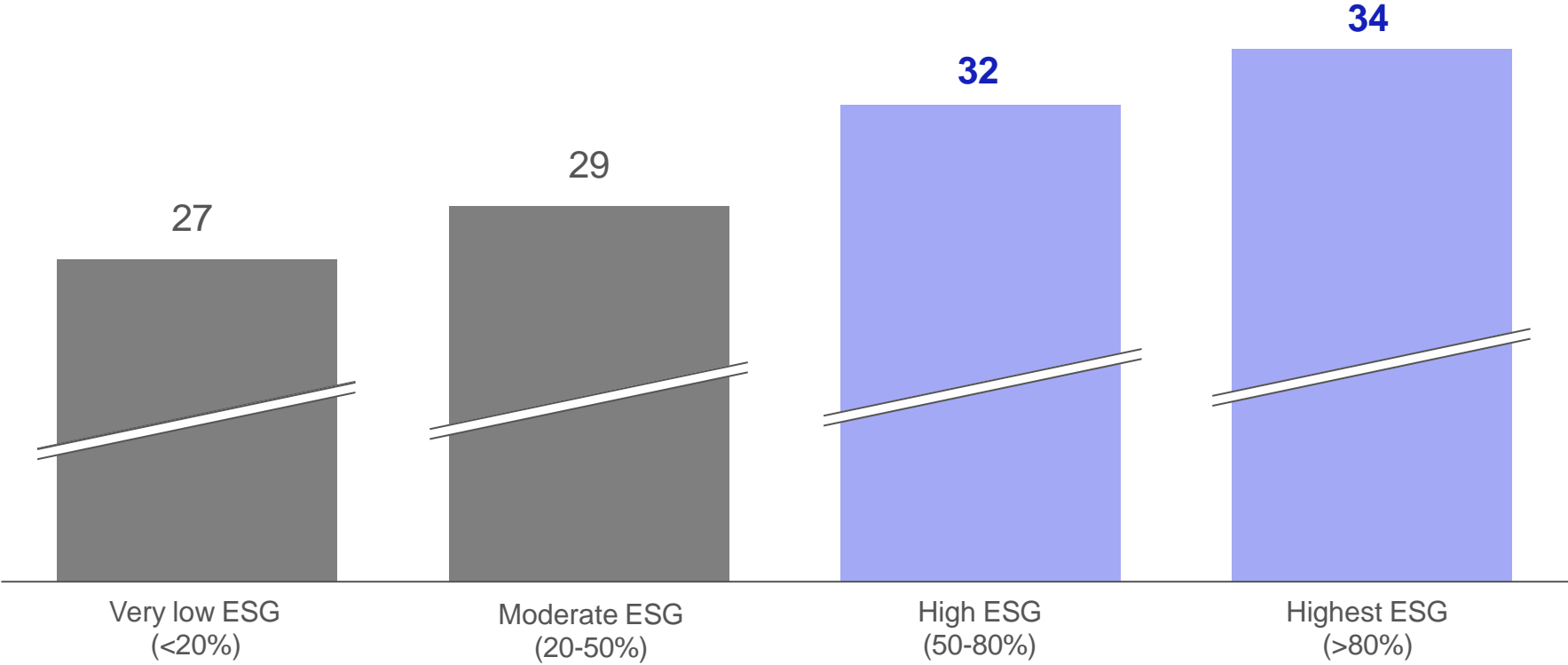
***Stacking claims across pillars is associated with faster growth***

- Animal welfare
- Environmental sustainability
- Social responsibility
- Sustainable packaging

1. 6 types of claims exist - 4, 5, and 6 type scenarios not included due to low sample size  
2. Source: NIQ-McKinsey Sustainability Report, Jan 2023

# Products (branded and private label) with a higher degree of sustainability-related claims enjoy higher loyalty

Brand repeat rate<sup>1</sup> by sustainability-brand groups, % of households buying 3+ times



**Brands with >50% of sales from products with sustainability-related claims achieve repeat rates of up to 34%**

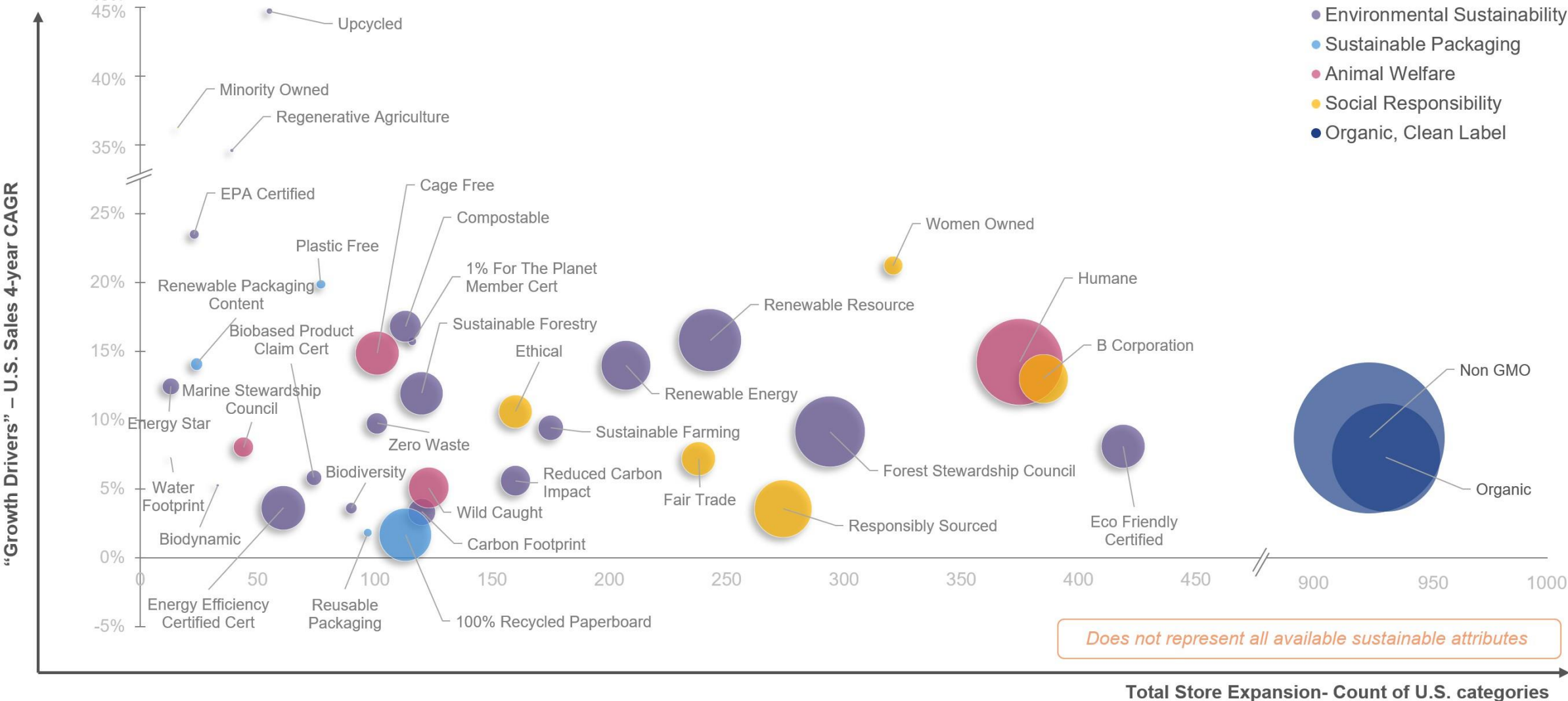
% of a brand sales coming from products with sustainability-related claims

*"Sustainability" includes environmental, social, packaging, animal welfare claims, organic and plant-based*

+2% differential CAGR for products with 40%+ prevalence over those without claims, +5% for products with 10-40% prevalence); Brands with a higher % of sales from products with claims enjoy greater loyalty (higher repeat rates)



# Attribute growth can be found at a lower level including Organic/Clean label



Bubble size denotes total sales in L52 week All attributes represent claims STATED on package unless indicated by an \* symbol  
 Source: NIQ Retail Measurement Services, NIQ Product Insight—powered by Label Insight, Total US xAOC; Total Store; Count of categories, 4-year \$ CAGR; 52 weeks ending January 27, 2024

# Unique and sometimes overlapping health and wellness priorities across generations



**Gen Z**



**Gen Y / Millennials**



**Gen X**



**Boomers**



**Greatest**

## Animal welfare-related

- Cruelty Free, Humane

## Social responsibility

- Ethical, B-Corp, fair trade

## Clean label

- Free from aluminum, parabens, artificial fragrance
- Natural ingredients

## Health needs

- Brain & eye health, hair/skin/nails, mood & stress
- Immune system health, microbiome

## All of Gen Z but to lesser degree

## Highest indexing group for

- “Provides energy”
- Pregnancy and lactation support
- Reusable packaging

## Highest indexing group for

- Consuming *Better For*™ foods and organic overall

## Sustainable packaging

- Less packaging
- Sustainable packaging

## Health & need states

- Cellular function
- Cardiovascular health
- Joint health
- Heart health

## Environmental sustainability

- Low emissions
- Reduced carbon impact

## Health & need states

*(Even greater degree than Boomers)*

- Cellular function
- Cardiovascular health
- Joint health
- Heart health

Innovate with Purpose through the lens of a Generation's interest in categories and attributes



*Categories*

*Attributes*

*Innovate with Purpose*

# The role of *innovation* in the future of retail

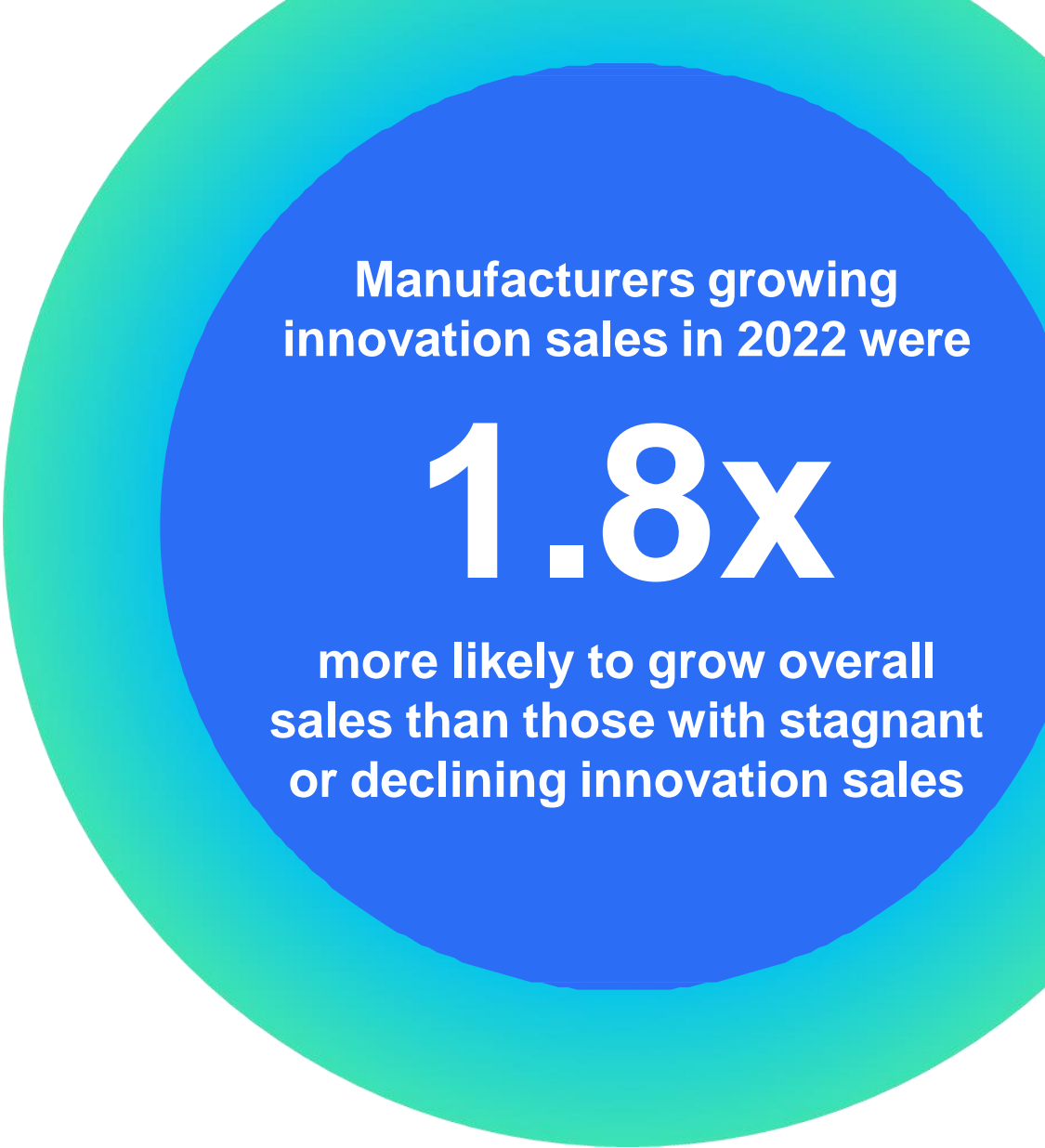
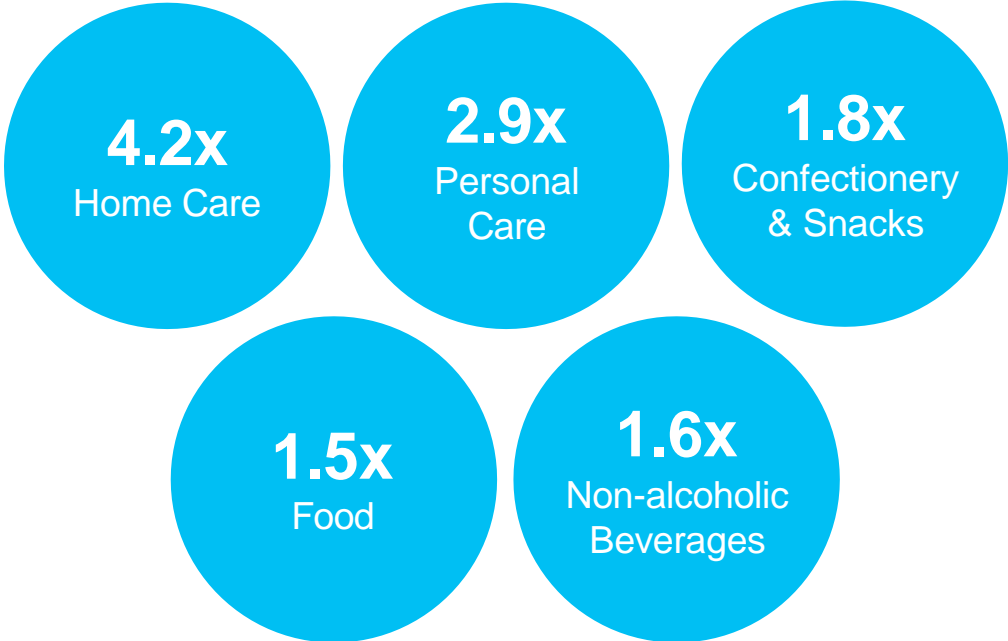
*Krystal Dawson*

**NIQ**



# Why does innovation matter?

## Impact of innovation on overall growth



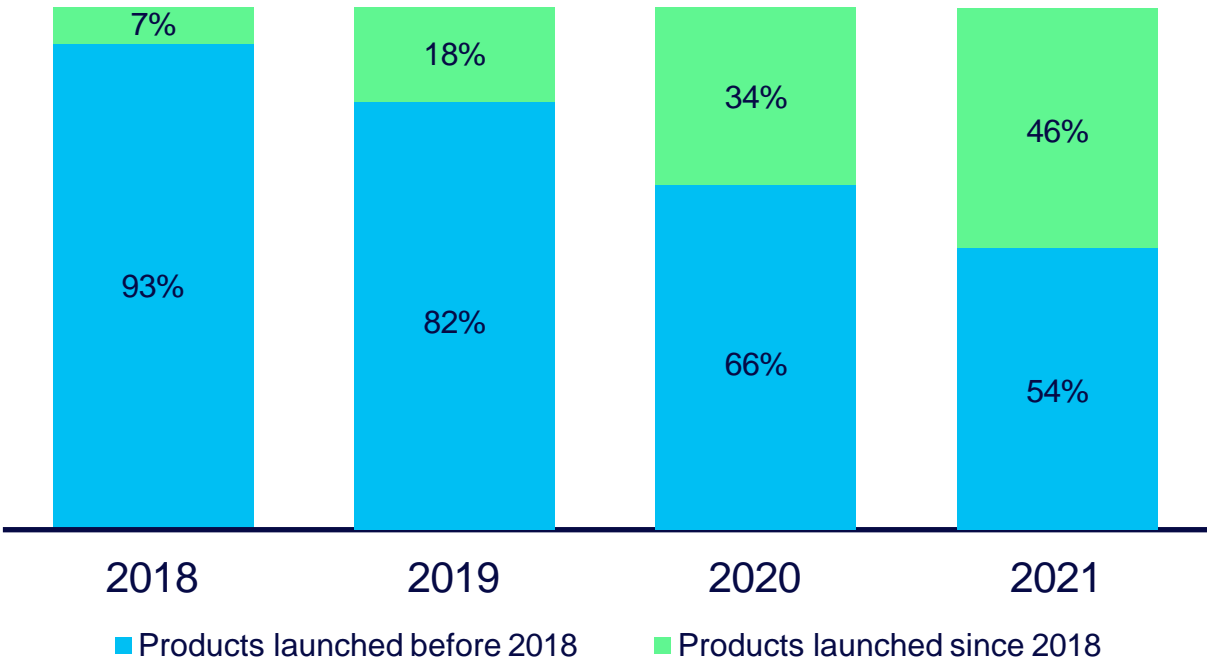
Source: NIQ BASES Innovation Measurement. Impact is calculated as a ratio of percentages of manufacturers growing total sales among those growing innovation sales vs. those with no growth in innovation sales.

# Year over year, strong innovations become your core

As core products can start losing buyers, new and improved products can:

- Attract new buyers
- Create new usage occasions
- Justify a price premium
- Keep your brand top of mind

### Share of dollar sales



Source: NIQ BASES Innovation Measurement  
Based on a sample of Food, Home Care & Personal Care categories for Total US xAOC+Convenience

## Great innovations start with a *job to be done*

Innovators should center not on consumer demographics, product attributes, or trends...but rather on the

***circumstance-specific job to be done***

Look to common ***marketplace gaps*** to identify unmet jobs to be done that align with key ***brand strengths***

# Breakthrough winners find success by getting the innovation equation right

While consumer wants and needs have evolved over time by generation, the equation for innovation success hasn't changed.





# Better-for-you beverage winners meet consumers' desire for healthier options, without sacrificing cost-of-entry benefits



0 sugar  
No artificial colors



Low calorie  
Less sugar  
No artificial flavors or sweeteners



<15 calories  
0 sugar



25 calories  
0 added sugar

## The cost-of-entry benefits for the beverage category include:



Refreshing / Thirst-quenching



Easy to drink / Portability



Right level of sweetness

Based on BASES Architect learnings across beverage categories

# Health & sustainability benefits also fuel the growing interest in natural personal & home care products



Clean ingredients  
 Free of sulfates, parabens, silicone, dye  
 Vegan & cruelty-free  
 Reducing environmental impact



Free of dyes, artificial sweeteners/flavors, parabens, triclosan, microbeads, & gluten  
 Vegan & cruelty-free  
 Responsibly sourced ingredients & materials



Natural ingredients  
 No harsh chemicals  
 Safe around family & pets

# 61%

of consumers say 'Natural' is more important to them now than it was five years ago

Source: Internal BASES R&D Survey conducted in July 2020.

Breakthrough ideas are brought to life with good product;  
high levels of risk and reward tied to performance

Risk

1/2

of new launches  
*fail because of  
weak product*

Reward

+30%

Year 1 *volume upside*,  
on average,  
*for strong products*  
relative to their poor  
performing counterparts

# With cross-generational consumers relying on online reviews, strong product performance is more important than ever



4.6 ★★★★★ 13,569 ratings  
**Amazon's Choice** Overall Pick  
 10K+ bought in past month



4.5 ★★★★★ 51,457 ratings  
**Amazon's Choice**  
 900+ bought in past month



4.3 ★★★★★ 3,660 ratings  
**Amazon's Choice** Overall Pick  
 30K+ bought in past month

Amazon.com, October 2023

Breakthrough ideas are brought to life with well-executed activation; the cost of failure is high

Risk

1/3

of new launches fail because they ***lack sufficient support during year one***<sup>1</sup>

Reward

+20%

***lift in ad-driven sales*** with optimized creative<sup>2</sup>

<sup>1</sup>BASES R&D Analysis, 2017

<sup>2</sup>BASES optimized creative drives up to 20% lift in ad-driven sales

**Remember: You are innovating for the consumer — *and* the retailer**

# Retailers prioritize products that drive growth

Leverage research and analytics to provide a solid retailer value proposition



Bring new buyers to the category



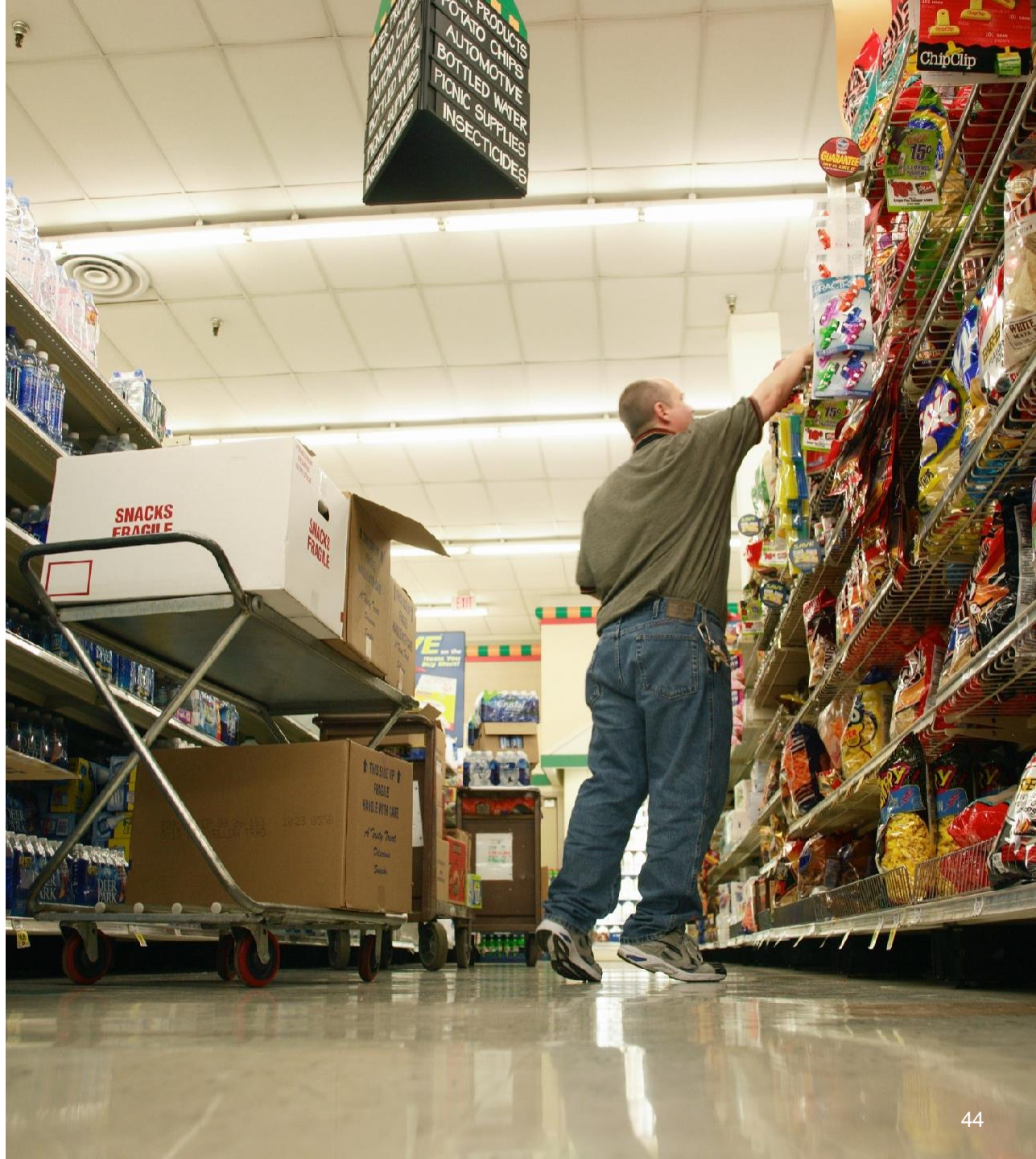
Trade up consumers



Provide a new usage occasion



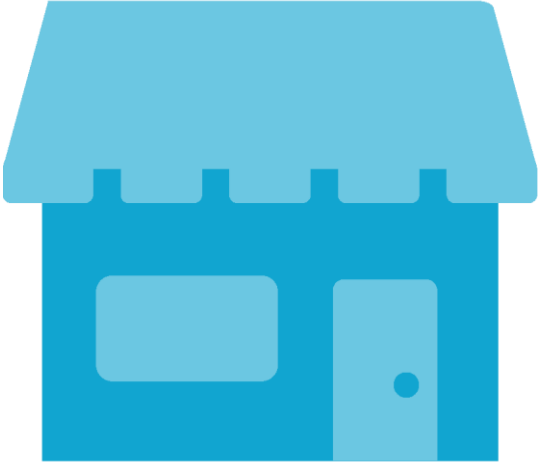
Command a premium price



# Expansion from direct-to-consumer to retail continues to drive breakthrough activation success



Important to innovate with eCommerce in mind, but think ahead to ensure omnichannel applicability



In line with other channel expansions (ie: Rx/OTC switches) DTC innovations offer opportunity to expand and grow penetration



# Moving from DTC to retail stores requires thoughtful activation

- ✓ Leveraged consumer feedback to optimize the packaging & marketing messaging before moving into retail
- ✓ Waited for the right time and partnership to minimize cannibalization of the DTC business
- ✓ Invested in dress-up kits for end caps to catch consumer attention at shelf
- ✓ Ensured the product & package would stand out so consumers could easily understand PrettyLitter's unique advantages



# NIQ Founders Pitch Slam finalists capitalized on consumer jobs to be done

Lemongrass Farms

Lil' Gourmets

Root & Splendor

True Made Foods - Winner



# Long-term growth and vitality is achieved by getting the innovation equation right



**Good Idea**

Unlike any other litter, this one keeps tabs on your cat's health by changing color



**Good Product**

Licensing opportunities enabled perfection of flavor delivery



**Good Activation**

Holistic support plan spanning multiple channels that extended beyond year 1



**Success**

*Great innovations don't tell consumers what they need. They solve problems consumers agree that they have.*

— Ramon Melgarejo  
Managing Director, NIQ BASES



# The future we've been striving for is arriving and competition is heating up

Share of <i>Better For</i> ™ sales in Total US (share chg.)			Index to Total Mkt Shr	Share of <i>Organic</i> sales in Total US (share chg.)			Index to Total Mkt Shr
47%	Conventional Grocery	-0.4 pts	104	37%	Conventional Grocery	+0.1 pts	109
18%	Mass Merch w/ Supers	+0.9 pts	80	17%	Mass Merch w/ Supers	+0.9 pts	60
11%	Warehouse Clubs	-0.4 pts	104	19%	Warehouse Clubs	-0.9 pts	186
10%	Premier Fresh Grocery*	-0.1 pts	388	13%	Premier Fresh Grocery*	+0.2 pts	773
6%	Online Shopping	-0.5 pts	128	7%	Online Shopping	-0.6 pts	104
3%	Value Grocery	+0.0 pts	63	3%	Value Grocery	+0.2 pts	89
1%	Dollar stores	+0.2 pts	44	1%	Dollar stores	+0.2 pts	14
1%	Convenience/Gas	+0.1 pts	65	1%	Convenience/Gas	+0.1 pts	38
1%	Drug stores	+0.0 pts	78	1%	Drug stores	-0.1 pts	29
3%	All Other	+0.0 pts	90	1%	All Other	-0.1 pts	37

Source: NIQ Homescan Panel; Total US Panel; Total Food & Beverage, NIQ Better For Segment™; share change vs year ago; Latest 52 weeks ending January 27, 2024

# Winning requires a relentless focus on the consumer

## 1 Understand the Job to Be Done

The population is aging and evolving in the challenges they face. Identify and internalize the underlying emerging needs that you need a solution. These offer a solid footing in a shifting landscape.

## 2 Give them what they need

Explore new frontiers in health and wellness to match consumer needs with emerging product attributes and benefits. Brand alone is not enough.

## 3 Find them where they are

Traditional “channels” are dissolving, and we are operating in an omni-world. Explore new platforms of commerce to reach consumers where they are.

NIQ  
**Founders  
Pitch Slam  
2024**



## We are now accepting applications for the 2024 NIQ Founders Pitch Slam

Applications open January 8<sup>th</sup> – March 24<sup>th</sup>, 2024

The 2nd annual NIQ Founders Pitch Slam will bring together some of the **most innovative and transformative** emerging CPG brands, challenging an elite set of founders to pitch their companies to industry insiders and business leaders as they vie for a first-place award of more than **\$500k** including a **\$50,000 cash prize** and in-kind prizes.

### Entry criteria

- Have an **annual revenue up to \$20 million** in US\$ in qualifying departments
- Products must currently be **available for U.S. sale**
- You must be available to participate in the **Virtual Pitch semi-finals on April 23, 2024**
- You must be available to attend the NIQ C360 conference in Phoenix, AZ, for the **Live Pitch session on May 13-16<sup>th</sup> (all expenses paid)**

Visit us at  
booth #8721

 to take advantage of complimentary product scanning

Visit us at  
booth #809

Byzzer™ demos, 1:1 BASES meetings, and free data



## The Opportunity:



Ensure your products are **100% discoverable** across key shopper need states, preferences, and passions.



Leverage **optimized high-quality product images** to drive shopper click-through and engagement.



Empower shoppers with **complete content** on PDPs including marketing copy, features and benefits, nutrients, ingredients, allergens, and more.



Go beyond and **personalize** the shopper experience by adding wellness badges and rich-media modules.



Product Description		Nutrition		Storage & Usage	
		Per 100g			
<b>Brand</b>	Nielsen Brandbank	Energy (kJ)	414	<b>Cooking Guidelines</b>	Ind. - From Ambient
<b>Features</b>	In a rich and tasty tomato sauce. Suitable for vegetarians.	Energy (kcal)	98		Empty contents into a vacuum-sealed bag and heat gently while stirring. Do not boil.
<b>Standardised Brand</b>	Brand - Nielsen Brandbank	Protein (g)	4.8		Microwave - From Ambient
<b>Regulated Product Name</b>	Baked Beans in tomato sauce.	Carbohydrate (g)	16.3		Empty contents into a suitable non-metallic container, cover and vent. Microwave on full power for 2 minutes, stirring half way through. Allow heating allow to stand for 1 minute and do before serving. Do not use for cooking. Instructions should be carefully read.
<b>Components</b>	<b>Ingredients</b> Beans (32%), Tomatoes (32%), Water, Sugar, Modified Malt Starch, Glucose Fructose Syrup, Salt, Paprika, Ground White Pepper, Flavouring, Spices.	<b>Customer Service</b>		<b>Brandbank Captured Pack Data</b>	
	<b>Manufacturers Add:</b> Brandbank, Unit 11, Ribblesdale Way, NINEWELL, NI9 5SE, Salt Equivalents	<b>Storage Type</b>		<b>Pack Size</b>	850g x 1
		<b>Storage</b>		<b>Net Weight</b>	850g
		<b>Return To</b>		<b>Recycling Info</b>	Can - Metal - Widely Recycled
				<b>Dimension</b>	
				<b>Shelf Height (mm)</b>	118
				<b>Shelf Width (mm)</b>	102
				<b>Shelf Depth (mm)</b>	102



Shoppers who interact with wellness badges are 2x as likely to purchase a product

25% of shoppers are more likely to purchase a product with rich media present.

**NIQ is Better For™:**

Digital Product Content – Finding Growth – Innovation – Emerging and Natural Brands



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Byzzer™ account*



*& receive three free reports!*

**NIQ.com**

Protective

Preservation

Aspirational

Altruistic

Evolving

NIQ  
Total Wellness



NIQ



NIQ

**We deliver the *Full View*,**  
 the world's most **complete** and **clear** understanding  
 of consumer buying behavior that reveals new  
 pathways to growth.

## Retailer Focus

### Fulfillment



- Automated centers are shared 3<sup>rd</sup> party assets; no retailer capex
- 3-hour delivery to shopper is standard

### Online



- UX driven by trip mission (convenience / stock up / discover)
- Personalized assortments
- 50% of grocery purchases

### Shrink



- Edible products sold loose through refillables
- Reduction of footprint and shelves with customers selecting products on screens

### Data



- Realtime processing with AI leading dynamic pricing and promo
- Algorithmic category management
- ROI management

## In-store

### Technology



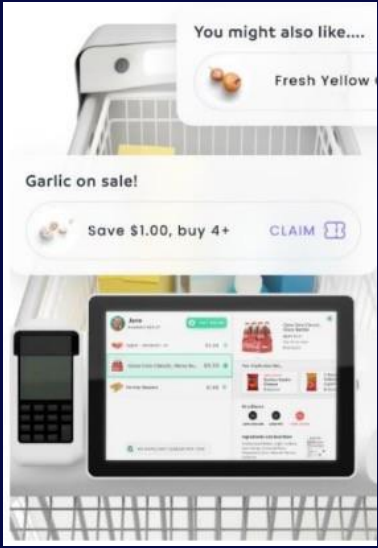
- Scan and go
- Shoppers identified by app/smartphone entering store
- Frictionless Checkout

### Intelligence



- Customer tracking and heat mapping
- High traffic aisles monetized with CPG

### Personalization



- Personalized promotions while you shop

### Experiences



- Experiential brand activations
- Taste / touch / try

# Q&A

Co-located with



Product Discovery Powered by



By Informa Markets

# Thank you!

Co-located with



Product Discovery Powered by



By Informa Markets



**Natural  
Products**  
EXPO WEST®



By Informa Markets